

See page 3 for assumptions

Operating Fund	Audited FS				Forecast		Proposed				Forecast	
	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26		
BEGINNING FUND BALANCE	\$7,479,143	\$7,778,482	\$8,957,750	\$9,662,780	\$7,771,170	\$6,330,394	\$6,267,410	\$5,984,294	\$5,503,459	\$4,841,218		
REVENUES												
Prop 10 Distribution	\$6,723,254	\$5,848,545	\$5,714,008	\$5,485,450	\$5,266,030	\$5,055,390	\$4,853,170	\$4,659,040	\$4,472,680	\$4,293,770		
First 5 CA IMPACT	\$717,514	\$881,231	\$382,174	\$444,940								
Pay for Success - Feasibility Study Grant	\$9,716	\$67,527	\$213,054									
CDE - QRIS Certification Grant	\$22,279	\$83,416	\$92,087	\$21,755								
Pritzker Children's Initiative Grant			\$75,000	\$75,000								
Center for Study of Social Policy (CSSP)	\$38,472	\$8,968	\$33,311									
VCCF Grants		\$1,919	\$24,881									
Donations	\$1,000	\$850	\$1,000									
Other Revenues												
Subtotal Revenues	\$7,512,235	\$6,892,456	\$6,535,515	\$6,027,145	\$5,266,030	\$5,055,390	\$4,853,170	\$4,659,040	\$4,472,680	\$4,293,770		
SMIF	\$5,476	\$8,525										
Interest Earnings (@2.40%)	\$69,855	\$127,915	\$241,486	\$231,855	\$186,504	\$151,926	\$150,414	\$143,625	\$132,079	\$116,189		
Transfer of Funds from Sustainability Fund	\$3,167,485	\$4,887,308	\$6,297,875	\$13,130	\$11,690	\$29,700	\$13,300	\$16,500	\$33,000	\$19,500		
Transfer of Funds from Loan Fund	\$0	\$1,319	\$15,694									
TOTAL REVENUES	\$10,755,051	\$11,917,523	\$13,090,570	\$6,272,130	\$5,464,224	\$5,237,016	\$5,016,884	\$4,819,165	\$4,637,759	\$4,429,459		
EXPENDITURES												
Neighborhoods for Learning (NfLs)	\$5,843,826	\$5,951,706	\$6,869,350	\$500,000								
Countywide Specialized Program Strategies	\$1,647,231	\$1,458,604	\$1,690,580									
Countywide Preschool Efforts	\$1,709,772	\$1,945,914	\$1,552,610									
Program Management & Community Initiatives	\$564,270	\$564,993	\$765,000	\$280,000								
Place-Based Transitional Pilot			\$265,000	\$1,440,000								
Preschool Spaces			\$300,000	\$2,900,000	\$2,900,000	\$2,900,000	\$2,900,000	\$2,900,000	\$2,900,000	\$2,900,000		
Place-Based Services (e.g., PACT/Family Support)				\$365,000	\$365,000	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000		
Countywide Linkage to Resources & Early Intervention			\$0	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000		
Challenge Grants	\$0	\$0	\$0	\$1,388,740	\$900,000	\$875,000	\$875,000	\$875,000	\$875,000	\$875,000		
Systems Change Efforts & Program Management				\$7,273,740	\$6,005,000	\$4,500,000	\$4,500,000	\$4,500,000	\$4,500,000	\$4,500,000		
Subtotal - Program Initiatives	\$9,765,099	\$9,921,217	\$11,442,540	\$7,273,740	\$6,005,000	\$4,500,000	\$4,500,000	\$4,500,000	\$4,500,000	\$4,500,000		
Results-Based Accountability	\$257,839	\$231,434	\$310,000	\$240,000	\$900,000	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000		
Administration	\$425,601	\$576,859	\$625,000	\$645,000	\$900,000	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000		
Equipment Replacement	\$7,173	\$8,745	\$8,000	\$5,000								
TOTAL EXPENDITURES	\$10,455,712	\$10,738,255	\$12,385,540	\$8,163,740	\$6,905,000	\$5,300,000	\$5,300,000	\$5,300,000	\$5,300,000	\$5,300,000		
Percent increase/decrease compared to prior year	-11.02%	2.70%	15.34%	5-year total	\$48,648,247	-23.24%	0.00%	0.00%	0.00%	0.00%		
Projected Administrative Rate	4.0%	5.2%	5.0%									
ENDING FUND BALANCE*	\$7,778,482	\$8,957,750	\$9,662,780	\$7,771,170	\$6,330,394	\$6,267,410	\$5,984,294	\$5,503,459	\$4,841,218	\$3,970,677		

NOTE: Fund balances do not include Fair Market Value (FMV), the unrealized loss/gain on investments

Community Investment Loan Fund	Proposed Budget					Forecast									
	Audited FS	Audited FS	Forecast	Budget	Forecast	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
BEGINNING FUND BALANCE	\$793,725	\$619,052	\$377,986	\$488,800	\$279,070	\$137,580	\$424,380	\$190,880	\$327,380						
REVENUES/LOAN REPAYMENTS															
Interest Earnings (@2.40%)	\$6,312	\$6,120	\$7,302	\$3,320	\$6,700	\$3,300	\$6,500	\$10,000	\$7,800						
Interest Earnings on Loans (@4.25%)	\$17,948	\$31,806	\$34,860	\$36,370	\$45,000	\$45,000	\$45,000	\$50,000	\$50,000						
Loan Origination Fees	\$5,000	\$6,800	\$0	\$7,000	\$13,000	\$0	\$0	\$13,000	\$6,500						
Loan Repayments (Principal)	\$74,008	\$84,559	\$113,378	\$141,710	\$490,500	\$150,000	\$150,000	\$500,000	\$150,000						
TOTAL REVENUES/LOAN REPAYMENTS	\$103,268	\$129,285	\$155,540	\$188,400	\$555,200	\$198,300	\$201,500	\$568,000	\$204,500						
EXPENDITURES/DISBURSEMENTS															
Loan Implementation	\$27,941	\$29,032	\$29,032	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000						
Loan Disbursements (revolving \$1,300,000 fund)	\$250,000	\$340,000	\$0	\$350,000	\$650,000	\$0	\$0	\$750,000	\$0						
TOTAL EXPENDITURES/DISBURSEMENTS	\$277,941	\$369,032	\$29,032	\$385,000	\$685,000	\$35,000	\$35,000	\$785,000	\$35,000						
Transfer of Funds to Operating Fund	\$0	-\$1,319	-\$15,694	-\$13,130	-\$11,690	-\$29,700	-\$13,300	-\$16,500	-\$33,000						
ENDING FUND BALANCE	\$619,052	\$377,986	\$488,800	\$279,070	\$137,580	\$424,380	\$190,880	\$327,380	\$162,180						

Sustainability Fund (\$13m)	Proposed Budget					Forecast									
	Audited FS	Audited FS	Forecast	Budget	Forecast	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
BEGINNING FUND BALANCE	\$14,134,721	\$11,061,084	\$6,267,113	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Earnings	\$93,848	\$93,337	\$30,762	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfer of Funds to Operating Fund	-\$3,167,485	-\$4,887,308	-\$6,297,875	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$11,061,084	\$6,267,113	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

*Note: The following demonstrates the amount to be reserved from the Operating Fund balance for the Equipment Replacement Fund and is based on the depreciation schedule for the useful life of assets.

Equipment Replacement Fund (\$25k)*	Proposed Budget					Forecast									
	Audited FS	Audited FS	Forecast	Budget	Forecast	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
BEGINNING FUND BALANCE	\$13,628	\$12,279	\$9,366	\$8,834	\$12,666	\$15,829	\$14,726	\$16,040	\$16,940						
REVENUES															
Annual depreciation of equipment	\$5,824	\$5,832	\$7,468	\$8,832	\$8,163	\$6,897	\$6,314	\$5,900	\$5,971						
EXPENDITURES															
Equipment	(\$7,173)	(\$8,745)	(\$8,000)	(\$5,000)	(\$5,000)	(\$8,000)	(\$5,000)	(\$8,000)	(\$8,000)						
AMOUNT RESERVED FOR EQUIP. REPLACEMENT	\$12,279	\$9,366	\$8,834	\$12,666	\$15,829	\$14,726	\$16,040	\$16,940	\$13,482						

Infrastructure Fund (\$10k)	Proposed Budget					Forecast									
	Audited FS	Audited FS	Forecast	Budget	Forecast	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
BEGINNING FUND BALANCE	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000						
REVENUES															
Administration Budget Savings	\$0	\$0	\$0	\$5,000	\$0	\$0	\$5,000	\$0	\$0						
EXPENDITURES															
Infrastructure Expenditures	\$0	\$0	\$0	-\$5,000	\$0	\$0	-\$5,000	\$0	\$0						
AMOUNT RESERVED FOR INFRASTRUCTURE	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000						

NOTE: Fund balances do not include Fair Market Value (FMV), the unrealized loss/gain on investments

First 5 Ventura County Financial Plan Assumptions

OPERATING FUND ASSUMPTIONS:

- Updates figures for FY17-18 based on audited amounts.
- Updates figures for FY18-19 based on forecasted revenues and expenditures.
- Revises FY19-20 revenues and expenditures based on proposed budget. Expenditures include:
 - Approved annual allocation of \$6.5 million for place-based services, preschool spaces, countywide linkage to resources and early intervention, challenge grants, systems change efforts and program management, results-based accountability, and administration;
 - Approved FY19-20 allocation of \$280,000 for place-based transitional pilot and Pritzker grant;
 - Proposal to utilize up to \$500,000 of unspent funds to support the transition and the close-out process that will occur between 7/1/19 and 9/30/19 for programs that sunset 6/30/19.
 - Proposal to utilize up to \$810,000 of unspent funds resulting from preschool spaces to maximize licensed preschool capacity for the next two years (FY19-21) while further information is learned about the State's plan for universal preschool.
 - Expenditures for implementation of F5CA Impact Hub – Region 7 in FY19-20 at \$438,740 and proposal to rollover the \$40,000 budgeted for the website redesign that was postponed in FY18-19.
- Updates Prop 10 revenues. Based upon new F5CA projection, \$5.7 million forecasted for FY19-20 (F5VC budgeted \$6.0 million) due to lower than expected backfill from the passage of the new tobacco tax (Prop 56). For FY19-20 through FY25-26, the annual rate of decline is forecasted at 4%.
- Projects interest earnings at 2.40%, based on County projection for FY19-20.
- Receives transfers from Loan Fund for interest earnings that exceed amount needed to operate the fund to the Operating Fund, to help sustain program funding levels.
- Subsequent to completion of current strategic plan in June 2021, proposes a level spending level at \$5.3 million for a five year period (through June 2026) utilizing allocations considered at April 2018 Commission meeting.
- Maintains minimum 6 months of operating dollars in fund balance.
- Maintains \$1 million (20%), beyond minimum fund balance for operating capital, remain in fund balance as a safety net that could be allocated at a future time, if desired.
- Assumes any available resources to increase spending levels would be determined after closing FY18-19.

ASSUMPTIONS FOR COMMUNITY INVESTMENT LOAN FUND:

- Updates figures for FY17-18 based on audited amounts.
- Updates figures for FY18-19 based on forecasted interest revenues, expenditures, and loan disbursements/repayments.
- Maintains a Community Investment Loan Fund at \$1,300,000 for revolving loans.
- Projects interest earnings on funds that are held by the Commission at 2.40%, based on County projection for FY19-20. Projects earned income on loan funds at an estimated 4.25%.
- Transfers Loan Fund interest earnings that exceed amount needed to operate the fund to the Operating Fund, to help sustain program funding levels.
- Budgets loan fund balance to be distributed in FY19-20 and forecasts an average of 1-2 new loans made every other year thereafter.

First 5 Ventura County Financial Plan Assumptions

ASSUMPTIONS FOR SUSTAINABILITY FUND:

- Updates figures for FY17-18 based on audited amounts.
- Updates figures for FY18-19 based on forecasted interest revenues.
- As planned, transfers remaining balance in the Sustainability Fund to the Operating Fund to sustain program funding levels through FY18-19.

ASSUMPTIONS FOR INFRASTRUCTURE FUND:

- Maintains \$10,000 for Infrastructure Budget Policy for current and/or future purchases of “infrastructure” types of investments (e.g., large software program, organizational development, etc.).
- The infrastructure budget is funded through annual savings from the Administrative budget. For the initial year, FY12-13, a maximum of \$10,000 in savings was designated from the FY12-13 Administrative budget. For each subsequent year, \$10,000 would be the maximum amount retained in the fund, unless a specific need(s) arises.
- In FY19-20 and FY22-23, forecasts expenditure of \$5,000 and replenishment from Administrative budget savings.