

First 5 Ventura County Financial Plan

Operating Fund	Audited FS					Proposed Budget		Forecast		
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
BEGINNING FUND BALANCE	\$16,222,686	\$14,952,092	\$12,325,620	\$9,106,348	\$6,143,316	\$6,839,229	\$6,200,000	\$6,200,000	\$6,800,425	\$5,631,891
REVENUES										
Prop 10 Distribution	\$8,139,911	\$7,878,290	\$7,382,489	\$7,229,510	\$7,175,578	\$6,888,555	\$6,613,013	\$6,348,492	\$6,094,552	\$5,850,770
Packard Foundation	\$9,351									
First 5 CA Power of PreK (POP)	\$366,400	\$698,702	\$772,104	\$960,841	\$315,275					
First 5 CA POP Coordination Funds	\$100,000	\$97,581	\$110,190	\$112,501	\$146,170					
First 5 CA IMPACT		\$35,513	\$722,012	\$907,301	\$749,690	\$902,357	\$913,641	\$914,142	\$914,140	
First 5 CA Child Signature Program (CSP)	\$139,725	\$11,521	\$28,479							
Race to the Top Planning	\$14,487	\$21,293	\$2,050							
Race to the Top		\$5,950	\$23,739	\$15,085	\$1,738					
Kaiser - Community Benefits Grant	\$3,016									
VCPH - CDC Grant	\$2,007									
VCPH - Kaiser HEAL Grant										
Center for Study of Social Policy (CSSP)						\$60,000				
Donations										
Other Revenues	\$5,022	\$2,703		\$800	\$3,312					
Subtotal Revenues	\$8,779,919	\$8,935,500	\$9,041,063	\$9,226,038	\$8,394,060	\$7,850,912	\$7,526,654	\$7,262,634	\$7,008,692	\$5,850,770
SMIF	\$3,261	\$2,795	\$1,978	\$2,252	\$31,840	\$36,248	\$32,860	\$32,860	\$36,042	\$29,849
Interest Earnings (@0.53%)	\$107,592	\$67,548	\$41,682	\$26,604	\$4,240,170	\$3,841,501	\$4,785,668	\$5,654,905	\$26,248	\$30,252
Transfer of Funds from Sustainability Fund					\$4,361	\$5,160	\$30,566	\$26,248	\$16,954	\$30,252
Transfer of Funds from Loan Fund	\$1,400,000									
TOTAL REVENUES	\$10,290,772	\$9,005,843	\$9,084,723	\$9,254,894	\$12,670,431	\$11,733,821	\$12,375,748	\$12,976,647	\$7,061,688	\$5,910,871
EXPENDITURES										
<i>(Initiatives - New Strategic Plan)</i>										
Neighborhoods for Learning (NFLs)	\$6,586,273	\$6,473,234	\$6,637,252	\$6,514,447	\$6,727,055	\$6,780,305	\$6,780,305	\$6,780,305	\$6,780,305	\$6,780,305
Countywide Specialized Program Strategies	\$2,307,735	\$2,115,071	\$1,756,954	\$1,632,448	\$1,721,550	\$1,700,800	\$1,700,800	\$1,700,800	\$1,700,800	\$1,700,800
Countywide Preschool Efforts	\$822,576	\$1,267,142	\$2,397,715	\$2,591,516	\$2,015,215	\$1,963,945	\$1,974,643	\$1,975,117	\$1,975,117	\$1,975,117
Challenge Grants						\$100,000	\$150,000	\$150,000	\$150,000	\$150,000
CARES*	\$388,572	\$369,975								
Communications, Education & Development**			\$351,362	\$309,896	\$302,297					
Community Outreach & Education*	\$153,232	\$123,705								
Resource Development*	\$62,808	\$64,122								
Subtotal - Program expenditures	\$10,321,196	\$10,413,249	\$11,143,283	\$11,048,307	\$10,766,117	\$10,545,050	\$10,605,748	\$10,606,222		
Results Accountability	\$300,517	\$268,259	\$235,878	\$206,633	\$215,000	\$365,000				
Program Management & Community Initiatives	\$397,334	\$404,006	\$349,302	\$337,743	\$355,500	\$815,000	\$1,770,000	\$1,770,000		
Administration	\$535,637	\$542,309	\$566,454	\$616,967	\$630,400	\$640,000				
Equipment Replacement	\$6,682	\$4,492	\$9,078	\$8,276	\$7,500	\$8,000				
TOTAL EXPENDITURES	\$11,561,366	\$11,632,315	\$12,303,995	\$12,217,926	\$11,974,517	\$12,373,050	\$12,375,748	\$12,376,222	\$8,230,222	\$7,000,000
Percent increase/decrease compared to prior year	-9.69%	0.61%	5.77%	-0.70%	-1.99%	3.33%	0.02%	0.00%	5-year total -33.50%	\$52,345,242 -14.95%
Projected Administrative Percent	4.55%	4.65%	4.56%	4.90%	5.25%	4.87%				
ENDING FUND BALANCE**	\$14,952,092	\$12,325,620	\$9,106,348	\$6,143,316	\$6,839,229	\$6,200,000	\$6,200,000	\$6,800,425	\$5,631,891	\$4,542,762
Amount of Fund Balance Used	\$2,670,594	\$2,626,472	\$3,219,272	\$2,963,032	\$3,544,256	\$4,480,730	\$4,785,668	\$5,054,480	\$1,168,534	\$1,089,129

*Beginning in FY13/14, CARES included under Countywide Preschool Efforts and Community Outreach & Education/Resource Development renamed to Communications, Education & Development.

**Beginning in FY16/17, Communications, Education & Development renamed Community Initiatives and will be reported under Program Management.

Community Investment Loan Fund	Audited FS		Audited FS		Audited FS		Audited FS		Proposed Budget		Forecast	
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21		
BEGINNING FUND BALANCE	\$2,704,532	\$1,123,595	\$1,122,890	\$1,044,699	\$745,141	\$810,386	\$192,063	\$125,516	\$271,307	\$147,364		
REVENUES/LOAN REPAYMENTS												
Interest Earnings (@0.53%)	\$17,363	\$9,558	\$3,655	\$2,462	\$2,253	\$4,295	\$1,018	\$665	\$1,438	\$781		
Interest Earnings on Loans (@4.25%)	\$2,159	\$7,207	\$9,349	\$21,189	\$22,232	\$47,841	\$43,730	\$46,289	\$48,814	\$47,713		
Loan Origination Fees	\$3,500		\$1,787	\$6,850	\$8,000	\$7,000	\$11,500	\$0	\$10,000	\$0		
Loan Repayments (Principal)	\$0	\$10,850	\$26,042	\$38,581	\$64,446	\$106,271	\$512,771	\$155,085	\$362,759	\$179,990		
TOTAL REVENUES/LOAN REPAYMENTS	\$23,022	\$27,615	\$40,833	\$69,082	\$96,931	\$165,407	\$569,019	\$202,039	\$423,011	\$228,484		
EXPENDITURES/DISBURSEMENTS												
Loan Implementation	\$28,959	\$28,320	\$29,656	\$26,140	\$27,325	\$28,570	\$30,000	\$30,000	\$30,000	\$30,000		
Loan Disbursements (revolving \$1,300,000 loan fund)	\$175,000	\$0	\$89,368	\$342,500	\$0	\$750,000	\$575,000	\$0	\$500,000	\$0		
TOTAL EXPENDITURES/DISBURSEMENTS	\$203,959	\$28,320	\$119,024	\$368,640	\$27,325	\$778,570	\$605,000	\$30,000	\$530,000	\$30,000		
Transfer of Funds to Operating Fund	-\$1,400,000				-\$4,361	-\$5,160	-\$30,566	-\$26,248	-\$16,954	-\$30,252		
ENDING FUND BALANCE	\$1,123,595	\$1,122,890	\$1,044,699	\$745,141	\$810,386	\$192,063	\$125,516	\$271,307	\$147,364	\$315,596		

Sustainability Fund (\$13m)	Audited FS		Audited FS		Audited FS		Audited FS		Proposed Budget		Forecast	
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21		
BEGINNING FUND BALANCE	\$17,961,577	\$18,079,140	\$18,164,129	\$18,227,437	\$18,285,497	\$14,122,527	\$10,355,875	\$5,625,093	\$0	\$0		
Interest Earnings (@0.53%)	\$117,563	\$84,989	\$63,308	\$58,060	\$77,200	\$74,849	\$54,886	\$29,812	\$0	\$0		
Transfer of Funds to Operating Fund				\$0	-\$4,240,170	-\$3,841,501	-\$4,785,668	-\$5,654,905	\$0	\$0		
TOTAL	\$18,079,140	\$18,164,129	\$18,227,437	\$18,285,497	\$14,122,527	\$10,355,875	\$5,625,093	\$0	\$0	\$0		

***Note: The following demonstrates the amount to be reserved from the Operating Fund balance for the Equipment Replacement Fund and is based on the depreciation schedule for the useful life of assets.

Equipment Replacement Fund (\$25k)***	Audited FS		Audited FS		Audited FS		Audited FS		Proposed Budget		Forecast	
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21		
BEGINNING FUND BALANCE	\$17,119	\$17,783	\$21,041	\$16,458	\$13,572	\$12,129	\$10,069	\$11,063	\$12,343	\$10,941		
REVENUES												
Annual depreciation of equipment	\$7,346	\$6,768	\$4,495	\$5,390	\$6,057	\$5,940	\$5,994	\$6,280	\$6,598	\$6,884		
EXPENDITURES												
Equipment	(\$6,682)	(\$3,510)	(\$9,078)	(\$8,276)	(\$7,500)	(\$8,000)	(\$5,000)	(\$5,000)	(\$8,000)	(\$5,000)		
AMOUNT RESERVED FOR EQUIP. REPLACEMENT	\$17,783	\$21,041	\$16,458	\$13,572	\$12,129	\$10,069	\$11,063	\$12,343	\$10,941	\$12,825		

***Note: The following demonstrates the amount to be reserved from the Operating Fund balance for the Equipment Replacement Fund and is based on the depreciation schedule for the useful life of assets.

Infrastructure Fund (\$10k)	Audited FS		Audited FS		Audited FS		Audited FS		Proposed Budget		Forecast	
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21		
BEGINNING FUND BALANCE	\$0	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000		
REVENUES												
Administration Budget Savings		\$10,000	\$0	\$0	\$0	\$5,000	\$0	\$0	\$5,000	\$0		
EXPENDITURES												
Infrastructure Expenditures		\$0	\$0	\$0	\$0	-\$5,000	\$0	\$0	-\$5,000	\$0		
AMOUNT RESERVED FOR INFRASTRUCTURE	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000		

NOTE: Fund balances do not include Fair Market Value (FMV), the unrealized loss/gain on investments

First 5 Ventura County Financial Plan Assumptions

OPERATING FUND ASSUMPTIONS:

- Updates figures for FY14/15 based on audited amounts.
- Updates figures for FY15/16 based on forecasted revenues and expenditures (9 months of actuals, 3 months of forecast).
- Revises FY16/17 revenues and expenditures based on proposed budget.
- Forecasts Prop 10 distributions at a 4% rate of decline per year for FY16/17 through 20/21.
- Projects interest earnings at 0.53%, based on County projection for FY16/17.
- Utilizes interest earnings from Sustainability Fund in FY15/16 to sustain program funding levels, as previously planned.
- Receives transfers from Loan Fund for interest earnings that exceed amount needed to operate the fund to the Operating Fund, to help sustain program funding levels.
- Assumes \$52.3 million in total funding dollars for FY16/17 thru FY20/21. (\$48.6 million in local funding & \$3.7 million in leveraged dollars from external funders).
 - Leveraged funding is from First 5 CA Impact and Impact Hub of \$3,644,280 for FY16/17 thru FY19/20 and \$60,000 from the Center for Study of Social Policy (CSSP).
 - Utilizes \$1.6 million in unspent funds and revenues from FY14/15 and FY15/16
 - Utilizes \$2 million from updated forecast of Prop 10 distributions and interest earnings. Proposes available resources be used to:
 - Increase from a \$6 million to a \$7 million spending level annually for years four and five whereby the Commission will initiate a shift in strategic investments towards capacity building efforts to support and build the overall early childhood system of services.
 - Allocate \$400,000 to Challenge Grants beginning in FY16/17.
 - Maintains amount needed as match for F5CA funding.
- Maintains minimum 6 months of operating dollars in fund balance.

ASSUMPTIONS FOR COMMUNITY INVESTMENT LOAN FUND:

- Updates figures for FY14/15 based on audited amounts.
- Updates figures for FY15/16 based on forecasted interest revenues, expenditures, and loan disbursements/repayments.
- Maintains a Community Investment Loan Fund at \$1,300,000 for revolving loans.
- Projects interest earnings on funds that are held by the Commission at 0.53%, based on County projection for FY16/17.
- Projects earned income on loan funds at an estimated 4.25%.
- Transfers Loan Fund interest earnings that exceed amount needed to operate the fund to the Operating Fund, to help sustain program funding levels.
- Budgets loan fund balance to be distributed in FY16/17 and forecasts an average of 2 new loans made every other year thereafter.

First 5 Ventura County Financial Plan Assumptions

ASSUMPTIONS FOR "SUSTAINABILITY" FUND:

- Updates figures for FY14/15 based on audited amounts.
- Updates figures for FY15/16 based on forecasted interest revenues.
- As planned, transfers Sustainability funds to Operating Fund, beginning in FY15/16, to sustain program funding levels.
- Projects interest earnings on funds that are held by the Commission at 0.53%, based on County projection for FY16/17.

ASSUMPTIONS FOR INFRASTRUCTURE FUND:

- Maintains \$10,000 for Infrastructure Budget Policy for current and/or future purchases of "infrastructure" types of investments (e.g., large software program, organizational development, etc.).
- The infrastructure budget is funded through annual savings from the Administrative budget. For the initial year, FY12/13, a maximum of \$10,000 in savings was designated from the FY12/13 Administrative budget. For each subsequent year, \$10,000 would be the maximum amount retained in the fund, unless a specific need(s) arises.
- In FY16/17 and FY19/20, forecasts expenditure of \$5,000 and replenishment from Administrative budget savings.