

First 5 Ventura County Financial Plan

Operating Fund	Audited FS					Proposed Budget				
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
BEGINNING FUND BALANCE	\$16,512,140	\$15,241,546	\$12,615,074	\$9,395,802	\$6,500,000	\$6,500,000	\$5,500,000	\$5,500,000	\$5,500,000	\$5,548,867
REVENUES										
Prop 10 Distribution	\$8,139,911	\$7,878,290	\$7,382,489	\$7,087,190	\$6,803,700	\$6,531,552	\$6,270,290	\$6,019,478	\$5,778,699	\$5,547,551
Packard Foundation	\$9,351									
First 5 CA Power of PreK (POP)	\$366,400									
First 5 CA POP Coordination Funds	\$100,000									
First 5 CA Child Signature Program (CSP)	\$139,725	\$698,702	\$772,104	\$1,015,443	\$311,875					
First 5 CA - CARES	\$14,487	\$97,581	\$110,190	\$124,622	\$148,390					
Race to the Top Planning		\$35,513								
Race to the Top		\$183,947	\$722,012	\$859,409	\$767,582					
Kaiser - Community Benefits Grant		\$11,521	\$28,479							
VCPH - CDC Grant	\$3,016	\$21,293	\$2,050							
VCPH - Kaiser HEAL Grant	\$2,007	\$5,950	\$23,739	\$19,050	\$7,650					
Other Revenues	\$5,022	\$2,703			\$2,297					
Subtotal Revenues	\$8,779,919	\$8,935,500	\$9,041,063	\$9,105,714	\$8,041,494	\$6,531,552	\$6,270,290	\$6,019,478	\$5,778,699	\$5,547,551
SMIF	\$3,261	\$2,795	\$1,978							
Interest Earnings (@0.32%)	\$107,592	\$67,548	\$41,682	\$22,151	\$20,801	\$20,800	\$17,600	\$17,600	\$17,600	\$17,756
Transfer of Funds from Sustainability Fund				\$762,661	\$4,388,810	\$3,431,522	\$4,677,508	\$4,944,298	\$217,944	
Transfer of Funds from Loan Fund	\$1,400,000			\$3,697	\$33,895	\$16,126	\$34,602	\$18,624	\$34,624	\$18,938
TOTAL REVENUES	\$10,290,772	\$9,005,843	\$9,084,723	\$9,894,223	\$12,485,000	\$10,000,000	\$11,000,000	\$11,000,000	\$6,048,867	\$5,584,245
EXPENDITURES										
<i>(Initiatives - New Strategic Plan)</i>										
Neighborhoods for Learning (NFLs)	\$6,586,273	\$6,473,234	\$6,637,252	\$6,701,443	\$6,780,305	\$6,600,000	\$6,600,000	\$6,600,000	\$6,600,000	\$6,600,000
Countywide Specialized Program Strategies	\$2,307,735	\$2,115,071	\$1,756,954	\$1,665,000	\$1,717,500	\$1,585,000	\$1,585,000	\$1,585,000	\$1,585,000	\$1,585,000
Countywide Preschool Efforts	\$822,576	\$1,267,142	\$2,397,715	\$2,880,081	\$2,209,648	\$1,080,000	\$1,080,000	\$1,080,000	\$1,080,000	\$1,080,000
CARES*	\$388,572	\$369,975		\$340,000	\$364,547	\$355,000	\$355,000	\$355,000	\$355,000	\$355,000
Communications, Education & Development										
Community Outreach & Education*	\$153,232	\$123,705								
Resource Development*	\$62,808	\$64,122								
Subtotal - Program expenditures	\$10,321,196	\$10,413,249	\$11,143,283	\$11,586,524	\$11,072,000	\$9,620,000	\$9,620,000	\$9,620,000	\$9,620,000	\$9,620,000
Results Accountability	\$300,517	\$268,259	\$235,878	\$220,000	\$295,000					
Program Management	\$397,334	\$404,006	\$349,302	\$345,000	\$400,000					
Administration	\$535,637	\$542,309	\$566,454	\$630,000	\$710,000	\$1,380,000	\$1,380,000	\$1,380,000	\$1,380,000	\$1,380,000
Equipment Replacement	\$6,682	\$4,492	\$9,078	\$8,500	\$8,000					
TOTAL EXPENDITURES	\$11,561,366	\$11,632,315	\$12,303,995	\$12,790,024	\$12,485,000	\$11,000,000	\$11,000,000	\$11,000,000	\$6,000,000	\$6,000,000
Percent increase/decrease compared to prior year	-9.69%	0.61%	5.77%	3.95%	-2.38%	-11.89%	0.00%	0.00%	5-year total	\$45,000,000
Projected Administrative Percent	4.55%	4.65%	4.56%	4.79%	5.37%				-45.45%	0.00%
ENDING FUND BALANCE**	\$15,241,546	\$12,615,074	\$9,395,802	\$6,500,000	\$6,500,000	\$5,500,000	\$5,500,000	\$5,500,000	\$5,548,867	\$5,133,112
Amount of Fund Balance Used	\$2,670,594	\$2,626,472	\$3,219,272	\$3,658,462	\$4,388,810	\$4,431,522	\$4,677,508	\$4,944,298	\$169,077	\$415,755

Beginning in FY13/14, CARES included under Countywide Preschool Efforts and Community Outreach & Education/Resource Development renamed to Communications, Education & Development.

Community Investment Loan Fund	Proposed Budget					Forecast						
	Audited FS	Audited FS	Audited FS	Forecast	Budget	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
BEGINNING FUND BALANCE	\$2,704,532	\$1,123,595	\$1,122,890	\$1,044,699	\$740,634	\$139,369	\$244,277	\$56,027	\$201,165	\$58,823	\$229,238	\$58,823
REVENUES/LOAN REPAYMENTS												
Interest Earnings (@0.32%)	\$17,363	\$9,558	\$3,655	\$2,080	\$2,370	\$446	\$782	\$179	\$644	\$188	\$188	\$188
Interest Earnings on Loans (@4.25%)	\$2,159	\$7,207	\$9,349	\$20,907	\$44,850	\$45,680	\$49,820	\$48,445	\$51,580	\$48,750	\$48,750	\$48,750
Loan Origination Fees	\$3,500	\$1,787	\$1,787	\$6,850	\$14,000	\$0	\$14,000	\$0	\$12,400	\$0	\$12,400	\$0
Loan Repayments (Principal)	\$0	\$10,850	\$26,042	\$38,435	\$98,735	\$104,908	\$511,750	\$145,138	\$477,658	\$180,300	\$180,300	\$180,300
TOTAL REVENUES/LOAN REPAYMENTS	\$23,022	\$27,615	\$40,833	\$68,272	\$159,955	\$151,034	\$576,352	\$193,762	\$542,282	\$229,238	\$229,238	\$229,238
EXPENDITURES/DISBURSEMENTS												
Loan Implementation	\$28,959	\$28,320	\$29,656	\$26,140	\$27,325	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Loan Disbursements (revolving \$1,300,000 loan fund)	\$175,000	\$0	\$89,368	\$342,500	\$700,000	\$0	\$700,000	\$0	\$620,000	\$0	\$620,000	\$0
TOTAL EXPENDITURES/DISBURSEMENTS	\$203,959	\$28,320	\$119,024	\$368,640	\$727,325	\$30,000	\$730,000	\$30,000	\$650,000	\$30,000	\$650,000	\$30,000
Transfer of Funds to Operating Fund	-\$1,400,000			-\$3,697	-\$33,895	-\$16,126	-\$34,602	-\$18,624	-\$34,624	-\$18,624	-\$34,624	-\$18,938
ENDING FUND BALANCE	\$1,123,595	\$1,122,890	\$1,044,699	\$740,634	\$139,369	\$244,277	\$56,027	\$201,165	\$58,823	\$58,823	\$58,823	\$58,823

Sustainability Fund (\$13m)	Proposed Budget					Forecast						
	Audited FS	Audited FS	Audited FS	Forecast	Budget	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
BEGINNING FUND BALANCE	\$17,961,577	\$18,079,140	\$18,164,129	\$18,227,437	\$17,513,370	\$13,180,603	\$9,791,259	\$5,145,083	\$217,249	\$0	\$0	\$0
Interest Earnings (@0.32%)	\$117,563	\$84,989	\$63,308	\$48,594	\$56,043	\$42,178	\$31,332	\$16,464	\$695	\$0	\$0	\$0
Transfer of Funds to Operating Fund				-\$762,661	-\$4,388,810	-\$3,431,522	-\$4,677,508	-\$4,944,298	-\$217,944	-\$0	-\$0	-\$0
TOTAL	\$18,079,140	\$18,164,129	\$18,227,437	\$17,513,370	\$13,180,603	\$9,791,259	\$5,145,083	\$217,249	\$0	\$0	\$0	\$0

**Note: The following demonstrates the amount to be reserved from the Operating Fund balance for the Equipment Replacement Fund and is based on the depreciation schedule for the useful life of assets.

Equipment Replacement Fund (\$25k)**	Proposed Budget					Forecast						
	Audited FS	Audited FS	Audited FS	Forecast	Budget	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
BEGINNING FUND BALANCE	\$17,119	\$17,783	\$21,041	\$16,458	\$13,452	\$11,282	\$12,603	\$12,986	\$12,986	\$12,986	\$12,986	\$10,952
REVENUES												
Annual depreciation of equipment	\$7,346	\$6,768	\$4,495	\$5,494	\$5,830	\$6,321	\$5,383	\$5,966	\$6,445	\$6,445	\$6,445	\$6,160
EXPENDITURES												
Equipment	(\$6,682)	(\$3,510)	(\$9,078)	(\$8,500)	(\$8,000)	(\$5,000)	(\$5,000)	(\$8,000)	(\$5,000)	(\$8,000)	(\$5,000)	(\$5,000)
AMOUNT RESERVED FOR EQUIP. REPLACEMENT	\$17,783	\$21,041	\$16,458	\$13,452	\$11,282	\$12,603	\$12,986	\$10,952	\$14,431	\$10,952	\$12,112	\$12,112

**Note: The following demonstrates the amount to be reserved from the Operating Fund balance for the Equipment Replacement Fund and is based on the depreciation schedule for the useful life of assets.

Infrastructure Fund (\$10k)	Proposed Budget					Forecast						
	Audited FS	Audited FS	Audited FS	Forecast	Budget	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
BEGINNING FUND BALANCE	\$0	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
REVENUES												
Administration Budget Savings		\$10,000	\$0	\$0	\$5,000							
EXPENDITURES												
Infrastructure Expenditures		\$0	\$0	\$0	-\$5,000							
AMOUNT RESERVED FOR INFRASTRUCTURE	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000

NOTE: Fund balances do not include Fair Market Value (FMV), the unrealized loss/gain on investments

First 5 Ventura County Financial Plan Assumptions

OPERATING FUND ASSUMPTIONS:

- Updates figures for FY13/14 based on audited amounts.
- Updates figures for FY14/15 based on forecasted revenues and expenditures (9 months of actuals, 3 months of forecast).
- Revises FY15/16 revenues and expenditures based on proposed budget.
- Forecasts Prop 10 distributions at a 4% rate of decline per year for FY14/15 through 20/21.
- Projects interest earnings at 0.32%, based on County projection for FY15/16.
- Begins to utilize interest earnings from Sustainability Fund in FY14/15 to sustain program funding levels, as previously planned.
- Transfers Loan Fund interest earnings that exceed amount needed to operate the fund to the Operating Fund, to help sustain program funding levels.
- Total funding dollars for FY11/12 thru FY15/16 reduced from \$61.8 million to \$60.8 million (\$54.1 million in local funding & \$6.6 million in leveraged dollars from external funders) due to forecasted unspent funds and other state/federal leveraging opportunities for preschool efforts.
 - Assumes approval of First 5 CA Child Signature Program (CSP) #1 bridge funding of \$311,875 for FY15/16 (50% of current CSP #1 funding level); maintains estimated amount needed as match for F5CA funding.
 - Additional revenues anticipated from F5CA for preschool efforts, which would increase funding dollars for FY15-16 through FY19-20. Projections will be updated as further information from F5CA is made available.
- Proposes \$45.0 million in total **local** funding dollars available over 5 years (FY16/17-FY20/21), through use of revenues and remaining Sustainability Fund to fund programs/initiatives in the new strategic plan.
 - Projects an \$11 million spending level per year for first three years utilizing current local allocation proportions among existing initiatives with potential adjustments to implementation strategies to better prepare for years four and five.
 - Projects a \$6 million spending level annually for years four and five whereby the Commission will initiate a shift in strategic investments towards capacity building efforts to support and build the overall early childhood system of services.
- Maintains 6 months of operating dollars in fund balance.

ASSUMPTIONS FOR COMMUNITY INVESTMENT LOAN FUND:

- Updates figures for FY13/14 based on audited amounts.
- Updates figures for FY14/15 based on forecasted interest revenues, expenditures, and loan disbursements/repayments.
- Maintains a Community Investment Loan Fund at \$1,300,000 for revolving loans.
- Projects interest earnings on funds that are held by the Commission at 0.32%, based on County projection for FY15/16.
- Projects earned income on loan funds at an estimated 4.25%.
- Transfers Loan Fund interest earnings that exceed amount needed to operate the fund to the Operating Fund, to help sustain program funding levels.
- Budgets loan fund balance to be distributed in FY15/16 and forecasts an average of 2-3 new loans made every other year thereafter.

First 5 Ventura County Financial Plan Assumptions

ASSUMPTIONS FOR "SUSTAINABILITY" FUND:

- Updates figures for FY13/14 based on audited amounts.
- Updates figures for FY14/15 based on forecasted interest revenues.
- As planned, transfers Sustainability funds to Operating Fund, beginning in FY14/15, to sustain program funding levels.
- Projects interest earnings on funds that are held by the Commission at 0.32%, based on County projection for FY15/16.

ASSUMPTIONS FOR INFRASTRUCTURE FUND:

- Maintains \$10,000 for Infrastructure Budget Policy for current and/or future purchases of "infrastructure" types of investments (e.g., large software program, organizational development, etc.).
- The infrastructure budget is funded through annual savings from the Administrative budget. For the initial year, FY12/13, a maximum of \$10,000 in savings was designated from the FY12/13 Administrative budget. For each subsequent year, \$10,000 would be the maximum amount retained in the fund, unless a specific need(s) arises.
- In FY15/16, forecasts expenditure of \$5,000 and replenishment from Administrative budget savings.